



Goa University

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(Accredited by NAAC)

GU/Acad -PG/BoS -NEP/2023/102/43

CIRCULAR

The University has decided to implement the UGC Curriculum and Credit Framework for the Undergraduate Programme (CCFUP) of **Bachelor of Business Administration (Travel and Tourism)** under the National Education Policy (NEP) 2020 from the Academic Year 2023-2024 onwards.

The approved Syllabus for Semesters I and II of the **Bachelor of Business Administration (Travel and Tourism)** Programme is attached.

Principals of Affiliated Colleges offering the **Bachelor of Business Administration** (**Travel and Tourism**) Programme are requested to take note of the above and bring the contents of this Circular to the notice of all concerned.

(Sanket Gaude)
Offg. Assistant Registrar – Academic-PG

To,

1. The Principals of Affiliated Colleges offering the Bachelor of Business Administration (Travel and Tourism) Programme.

Copy to:

- 1. The Director, Directorate of Higher Education, Govt. of Goa.
- 2. The Dean, Goa Business School, Goa University.
- 3. The Vice-Deans, Goa Business School, Goa University.
- 4. The Chairperson, BOS in Hospitality, Travel and Tourism Studies.
- 5. The Controller of Examinations, Goa University.
- 6. The Assistant Registrar, UG Examinations, Goa University.
- 7. Directorate of Internal Quality Assurance, Goa University for uploading the Syllabus on the University website.

Goa University

Bachelor of Business Administration (Travel and Tourism) w.e.f AY 2023-24

Objectives of the Programme:

- 1. Prepare students to take up entry-level managerial positions in the tourism industry.
- 2. Enhance students' knowledge and skills in the field of tourism and management.
- 3. Encourage ethical and value-based behavior among students.
- 4. Provide students with exposure to service-based organizations.

Programme specific Outcomes:

Students will be able to

- 1. Work in tourism and business organizations.
- 2. Communicate and provide solutions to problems in the field of tourism and management.
- 3. Exhibit ethical and moral behavior in their conduct.
- 4. Handle service-based processes in organizations.

Programme Structure for Semester I to VIII Under Graduate Programme BBA (Travel and Tourism)

Semester	Major -Core	Minor	MC	AEC	SEC	ı	D	VAC	Total Credits	Exit
I	MGT-100 Fundamentals of Tourism (4)	COM -111 Principles and Practice of Management (4)	MGT-131 Introduction to Tourism (3) OR MGT-132 Tourism Entrepreneurship (3)		MGT-141 Soft Skills and Personality Development (3)				20	
II	MGH-100 Rooms Division Operations (4)	MGF-113 Business Ethics and Sustainability (4)	MGT-133 Tourism Products of Goa (3) OR MGT-134 Tourism Marketing (3)		MGT-142 Innovation and Start-ups (3)				20	* (4)
111	MGT-200 Organizational Behaviour (4) MGT-201 Economics of Tourism (4)	MGT-211 Strategic Management (4)	MGT-231 Principles of Accounting (3) OR MGT-232 E-Office Management (3)		MGT-241 Interview Facing Skills (1T + 2P)					
IV	MGT-202 Marketing for Hospitality and Tourism (4) MGT-203 Tourism Products of India (4)	MGT-221 Internship I (4)								

		T		T			
	MGT-204 Entrepreneurship in Tourism (4) MGT-205 Travel Agency and						
	Tour Operations (2)						
	MGT-300 Event Management (4)						
V	MGT-301 Sustainable Tourism (4) MGT-302 Destination Management (4) MGT-303 Airline Management (2)	MGT-321 Internship II (4)			MGT-361 Internshi p III (2)		
VI	MGT-304 Tourism Planning and Policies (4) MGT-305 International Tourism Management (4) MGT-306 Global Distribution System (4)	MGT-322 Internship VI (4)					
	MGT-307						

						1
	Integrated Marketing					
	Communication in					
	Tourism (4)					
	MGT-400					
	Management of					
	Transport Operations					
	(4)					
	, ,					
	MGT-401					
	Emerging Trends in	MGT-411				
	Tourism (4)	Case Writing and				
VII	100110111 (1)	Analysis				
	MGT-402	(4)				
	Business Research	(~)				
	Methods (4)					
	Wiethous (4)					
	MGT-403					
	Sales Management					
	(4) MGT-404					
	Product Management					
	in Tourism (4)					
	MGT-405					
	Performance	MGT-412 Ethical,				
	Management (4)	Legal and				
VIII		Regulatory Aspects				
	MGT-406	of Tourism				
	Customer Relationship	(4)				
	Management (4)					
	MGT-407					
	Learning and					
	Development (4)					

^{*} List of Exit Courses along with the syllabus will be provided separately.

Course Code: MGT-100

Title of the Course: Fundamentals of Tourism

Effective from AY: 20		
Pre-requisites for	Nil	
the Course:		
Course Objectives:	At the end of the subject, the student will be able to deal with Touris	m as a System
	rather than as a set of separate entities or processes.	
Content:	Unit I: Overview of Tourism	No of hours
	Tourism: Definition, Components of Tourism and Tourism	15 hours
	Management. Basic Approach to the Study of Tourism, Economic	
	Importance, Benefits and Costs of Tourism	
	Tourism through the Ages: Early Beginnings, Early tourist	
	attractions, The first travel agents, Historic Transportations	
	Career Opportunities: Job forecasts, job requirements, career	
	possibilities, Career paths in Tourism	
	Practical:	
	Debates on tourism	
	Exercise on career planning in tourism	
	Unit II: Organization of Tourism	15 hours
	International Organizations, Development Organizations, Regional	
	Organizations	
	Passenger Transportation: Airline Industry, Rail Industry, Motor	
	Coach Industry, Automobile, Cruise Industry, Other modes.	
	Hospitality and Related Services: The Lodging Industry, The Food	
	Service Industry, Meeting Planners	
	Organizations in the Distribution Process: Travel Agents, The	
	Internet, Consolidators, The Tour Wholesaler, Specialty Channelers	
	Attractions, Entertainment, Recreation: Introduction, Attractions,	
	Gaming, Recreation, Entertainment, Festivals and Events,	
	Shopping, Education, Publishing, Marketing and Publicity	
	Organizations.	
	Practical:	
	Field study on passenger transportation, hospitality services,	
	travel agencies and tour operators, and other tourist attractions.	
	Unit III: Tourism Supply and Demand	15 hours
	Tourism Components and Supply: Supply Components, Natural	
	Resources, Built Environment, Operating Sectors, Spirit of	
	Hospitality and Cultural Resources, Matching Supply with Demand	
	Measuring and Forecasting Demand: Why Demand Is Important,	
	Demand to a Destination, Measuring Demand, Projection	
	Methodology	
	Tourism's Economic Impact, Optimization, Economic Multipliers	
	Practical: Field study	
	Unit IV: Understanding Travel Behavior and Tourism Policy,	15 hours
	Planning and Development	25 110013
	Cultural and International Tourism for Life's Enrichment:	
	Developmental and Promotional Measures, Types of Destinations	
	as Travel Experiences, Other Tourist Appeals, Travel experiences	
	Sociology of Tourism: Effects on the Individual, Effects on the	
	Family, Effects on Society, Life Characteristics and Travel,	
	Emergence of Group Travel Patterns, Social (Subsidized) Tourism,	

	Summary of the Principal Social Effects of Tourism, Barriers to
	Travel
	Tourism Policy: A Definition, The Focus of Tourism Policy: The
	Competitive/Sustainable Destination, The Major Parameters of
	Tourism Destination Management, Tourism Policy: Structure,
	Content, and Process, The Process of Tourism Policy Formulation
	Tourism Planning, Development, and Social Considerations:
	Planning for a Competitive/Sustainable Destination, The Nature of
	Tourism Planning, Relating Tourism Planning to Tourism Policy,
	Why Tourism Planning Is Necessary, The Planning Process, Goals of
	Tourism Development, Political Aspects of Tourism Development
	Practical: Field study
Pedagogy:	Lectures/ tutorials/laboratory work/ field work/ outreach activities/ project work/
	vocational training/viva/ seminars/ term papers/assignments/ presentations/ self-
	study/ Case Studies etc. or a combination of some of these. Sessions shall be
	interactive in nature to enable peer group learning.
References/	1. C. R. Goeldner, J. B. Ritchie, Tourism principles, practices, philosophies, John
Readings:	Wiley and Sons, 2017.
	2. B. I. Kastarlak, B. Barber, Fundamentals of planning and developing tourism,
	Pearson New International Edition, 2013.
	3. C. Cooper, Essentials of Tourism, SAGE Publication, 2020
	4. S. K. Swain, J. M. Mishra, Tourism: Principles and Practices, Oxford University
	Press, 2011.
	5. P.N Acha-Anyi, Fundamentals of Tourism, Van Schaik Publishers, 2020
Course Outcomes:	At the end of the course the student will be able to:
	1. Understand and identify evolution, importance of travel and tourism for the
	economy.
	2. Analyze various sectors and its role in the growth of tourism industry.
	3. Identify the reasons for the growth of famous tourist attractions and analyze
	its impact on tourism industry.
	4. Analyze the importance of tourism planning, and tourism policy formulation
	for competitive and sustainable development of destinations.
	5. Evaluate the importance of tourism industry as a system

Course Code: COM-111

Title of the Course: Principles and Practice of Management

Pre-requisites	Nil	
for the		
Course:		
Course	Objectives of the Course are:	
Objective:	1. To enable the learners to describe the competitive landscape of a co	ompany usin
	Porter's five force model.	
	2. To acquaint the learners with skills to interpret the relevance of de	elegation an
	decentralization of authority in an organization.	_
	3. To acquaint the learners to recognize the various needs of an inc	dividual usin
	Maslow's Need-Hierarchy Theory.	
	4. To elucidate the principles and major techniques of control and apply	the principle
	and techniques of coordination.	
Content:	Unit 1: Introduction to Management	No of hours
	Management: Concept and Need, Managerial Functions - An overview;	
	Coordination: Essence of Management. Evolution of Management	
	Thought, Classical Approach - Taylor, Fayol, NeoClassical and Human	
	Relations Approaches - Mayo, Hawthorne Experiments, Behavioural	
	Approach, Systems Approach, Contingency Approach, MBO, Hammer and	
	Champy- Business Process Re-engineering, Porter's Five-forces' Model.	
	champy business redess the engineering, rotter strive forces influen	
	Unit 2: Planning and Organising	
	Types of Plan; Strategic planning - Concept, process, Importance and	15 hours
	limitations; Environmental Analysis and diagnosis (Internal and external	
	environment) - Definition, Importance and Techniques	
	(SWOT/TOWS/WOTS-UP, BCG Matrix, Competitor Analysis); Decision-	
	making: Process and Techniques; Perfect rationality and bounded	
	rationality. Concept and process of organizing - An overview, Span of	
	management, Different types of authority (line, staff and functional),	
	Decentralization, Delegation of authority; Formal and Informal Structure;	
	Principles of Organizing; Network Organization Structure. Emerging types.	
	Unit 2: Stoffing and Loading	
	Unit 3: Staffing and Leading	
	Staffing: Concept of staffing, staffing process. b. Motivation & Leadership:	4 F la a
	Concept, Importance, extrinsic and intrinsic motivation; Major Motivation	15 hours
	theories - Maslow's NeedHierarchy Theory; Hertzberg's Two-factor	
	Theory, Vroom's Expectancy Theory. Leadership: Concept and	
	importance; Leadership styles. Communication: Concept, purpose,	
	process; Oral and written communication; Formal and informal	
	communication networks, Barriers to communication, Overcoming	
	barriers to communication. Emerging trends in communication.	
	Unit 4: Control and Coordination	
	Unit 4: Control and Coordination	
	Concept, Process, Limitations, Principles of Effective Control, Major	
	Techniques of control - Effective Control Systems. Coordination Concept,	
	Importance, Principles and Techniques of Coordination, Concept of	15 hours
	Managerial Effectiveness. Emerging issues in Management.	
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Pedagogy:	Lectures/ tutorials/ field work/ project work/ viva/ seminars/ term
	papers/assignments/ presentations/ self-study/ Case Studies etc. or a combination of
	some of these. Sessions shall be interactive in nature to enable peer group learning.
References/	1. Tripathi, P. C. & Reddy, P.N. (2010). Principles of Management (Fourth ed.). Tata Mc
Readings:	Graw Hill Education Pvt. Ltd., New Delhi.
	2. Chandan, J. S. (2004). Management, Theory & Practice (Second ed.). Vikas
	Publishing House, New Delhi.
	3. Prasad, L. M. (2000). Principles and Practice of Management (Fifth ed.). Soultan
	Chand & Sons.
	4. Jain, V. (2010). Management Theory & Practice (First ed.). International Book
	House, New Delhi.
	5. Prasad, M. (2008). Management Concepts & Practices. (Fourth ed.). Himalaya
	Publishing House, Mumbai.
	6. Subba Rao, P., & Venkatram T. K. (2010). Management Theory & Practice (First ed.).
	Himalaya Publishing House, Mumbai.
	7. Moshal, B. S. (2009). Principles of Mangement (First ed.). Ane Books Pvt. Ltd., New
	Delhi.
	8. Barton, G., & Thakur, H. (1997). Management Today, Principle & Practice (First ed.).
	Tata Mc Graw Hill Publishing Co. Ltd., New Delhi.
Course	After completion of this course, the learners will be able to:
Outcomes:	CO 1: Describe the competitive landscape of a company using Porter's five force model.
	CO 2: Interpret the relevance of delegation and decentralization of authority in an
	organization.
	CO 3: Recognise the various needs of an individual using Maslow's Need Hierarchy
	Theory.
	CO 4: Eucidate the principles and major techniques of control and apply the principles
	and techniques of coordination.

Course Code: MGT-131

Title of the Course: Introduction to Tourism

Pre-requisites	Nil	
Course	At the end of the subject, the student will deal with Tourism as a System	rather than as
Objectives:	a set of disparate entities or processes.	ratifici tilali as
Content:	Unit I: Introduction to Tourism	No of hours
	Introduction to Tourism, Historical development of Tourism, Nature and	15 hours
	Significance of Tourism Industry, Concept of	
	Tourists/Visitors/Travelers/Excursionist, Forms and Types of Tourism:	
	Inter- regional and intra – regional tourism, inbound and outbound	
	tourism, domestic, international tourism. Forms of Tourism- Religious	
	tourism, Medical Tourism, Historical Tourism, Social Tourism, MICE	
	Tourism.	
	Unit II: Components of Tourism	15 hours
	Passenger Transportation: Airline Industry, Rail Industry, Motor coach	
	Industry, The Automobile, The Cruise Industry, Other modes.	
	Hospitality and Related Services: The Lodging Industry, The Food	
	Service Industry, Meeting Planners	
	Organizations in the Distribution Process: Travel Agents, The Internet,	
	Consolidators, The Tour Wholesaler, Specialty Channelers	
	Attractions, Entertainment, Recreation: Introduction, Attractions,	
	Gaming, Recreation, Entertainment, Festivals and Events, Shopping,	
	Education, Publishing, Marketing and Publicity Organizations.	
	Unit III: Impact of Tourism	15 hours
	Economical Impact of Tourism, Social Impact of Tourism, and	
	Environmental Impact of Tourism, Political Impact of Tourism, Cultural	
	Impact of Tourism Impact of Technology in Tourism, the Impact of	
	Tourism on Job Opportunities, Strategies to overcome the negative	
	impact of Tourism, Tourism and International Understanding.	
Pedagogy:	Lectures/ tutorials/laboratory work/ field work/ outreach activities/	project work/
	vocational training/viva/ seminars/ term papers/assignments/ prese	ntations/ self-
	study/ Case Studies etc. or a combination of some of these. Sessions shal	l be interactive
	in nature to enable peer group learning.	
References/	1. C. R. Goeldner, J. B. Ritchie, Tourism principles, practices, philosophie	s, John Wiley
Readings:	and Sons, 2017.	
	2. B. I. Kastarlak, B. Barber, Fundamentals of planning and development	pping tourism,
	Pearson New International Edition, 2013.	
	3. C. Cooper, Essentials of Tourism, SAGE Publication, 2020	
	4. S. K. Swain, J. M. Mishra, Tourism: Principles and Practices, Oxford Un	iversity Press,
	2011.	
	5. P.N Acha-Anyi, Fundamentals of Tourism, Van Schaik Publishers, 2020	
Course	At the end of the course, the student will be able to:	de la fill of
Outcomes:	1. Understand and identify evolution and importance of travel and tou	rism for the
	economy.	
	2. Analyze various sectors and their role in the growth of the tourism ind	=
	3. Identify the reasons for the growth of famous tourist attractions and a	inalyze their
	impact on the tourism industry.	mulation for
	4. Analyze the importance of tourism planning and tourism policy form	nulation for
	the competitive and sustainable development of destinations.	
	5. Evaluate the importance of the tourism industry as a system	

Course Code: MGT-132

Title of the Course: Tourism Entrepreneurship

Pre-requisites for	Nil	
the Course:		
Course Objective:	To acquire knowledge to develop an ability to create a business plan	
Content:	Unit I: Idea Generation	No of hours
	Recognizing opportunities in the tourism sector and generating	15 hours
	ideas: What is an opportunity, difference between idea and	
	opportunity, and ways to identify opportunity?	
	Analysis of the Business Environment in the tourism sector	
	Unit II: Planning and Feasibility Analysis	15 hours
	Procedures for registering a business, Government schemes and	
	incentives, and sources of Finance.	
	Feasibility Analysis: what a feasibility analysis is and why it's	
	important? Product/Service Feasibility, Tourism Industry/Target	
	Market feasibility, Organizationalfeasibility, Financial feasibility	
		15 hours
	Guidelines and Components of the business plan and helping	
	them create the business plan.	
Pedagogy:		minars/ term
	papers/assignments/ presentations/ self-study/ Case Studies etc. or	
	of some of these. Sessions shall be interactive in nature to enab	le peer group
	learning.	
References/	1. Bruce Barringer and R. Duane Ireland, 'Entrepreneurship: Success	sfully
Readings:	Launching New Ventures', Pearson Education, latest edition	
	2. Tim Berry, 'Hurdle: The book on Business Planning', Palo Alto Sof	tware Inc,
	latest edition	
Course Outcomes:	At the end of the course the student will be able to:	
	1. Generate new business Ideas.	
	2. Do a feasibility study on the pliability of these ideas	
	3. Create a business Plan for their ideas.	

Course Code: MGT-141

Title of the Course: Soft Skills and Personality Development

Pre-requisites for the Course:	Nil	
	Objectives of the Course are:	
course objectives.	1. To provide soft skills training and practical orientation.	
	2. To acquaint learners with the personality traits and self-development	ent
	3. To enable learners to place emphasis on goal setting and self-devel	
Content:	Unit 1: Introduction to Soft Skills	No of hours
	Soft Skills: Meaning, Importance; Types: Self Management Skills,	5 hours
	Communication Skills; Leadership Skills, Negotiation Skills,	
	Presentation Skills; Life Skills, Time Management Skills, Social	
	Skills; Stress Management and Creative Thinking.	
	Practical	20 hours
	Unit 2: Personality Development	5 hours
	Body Language- Personality Traits; Postures and Gestures;	
	Importance of Listening; Value of Time; Team Work and Team	
	Building- Importance of Team Work/ Group Discussion; Social and	
	Corporate Etiquettes – Types Importance and Impact of Social and	
	Corporate Etiquettes; Interviews and CV Writing; Developing trust	
	and Integrity in Humans.	
	Practical	20 hours
	Unit 3: Self-Development and Goal Setting	5 hours
	Developing potential and self-actualization; SWOC analysis,	
	learning to maximize success using SWOC, how to do a personal	
	SWOC; Goal Setting - Importance of goal setting; Types of goals	
	interpersonal relationships, Understanding People; Conflict	
	Resolution Skills – Seeking Win-Win Solutions; Emotional Intelligence.	
	Practical	20 hours
Pedagogy:	Lectures/ tutorials/laboratory work/ field work/ outreach activities/	
i cuagogy.	vocational training/viva/ seminars/ term papers/assignments/ prese	• •
	study/ Case Studies etc. or a combination of some of these. Ses	-
	interactive in nature to enable peer group learning.	
References/	1. Stein, S. J. & Howard, E. B. (2011). The EQ Edge: Emotional Intellig	ence and Your
Readings:	Success. Canada: Wiley & Sons.	
_	2. Petes, S. J., & Francis. (2011). Soft Skills and Professional Commun	ication. New
	Delhi: Tata McGraw-Hill Education.	
	3. Dorch, P. (2013). What Are Soft Skills? New York: Execu Dress Pub	lisher.
	4. Kamin, M. (2013). Soft Skills Revolution: A Guide for Connecting w	vith .
	Compassion for Trainers, Teams, and Leaders. Washington, DC: Pf	eiffer &
	Company.	
	5. Klaus, P., Jane R., & Molly, H. (2007). The Hard Truth about Soft Sk	kills. London:
	HarperCollins E-books.	
Course Outcomes:	After completion of this course, the learners will be able to:	
	CO 1: Explain the different soft skills and their importance.	
	CO 2: Identify the different personality traits and its implications.	
	CO 3: Prepare self - SWOC analysis, planning and goal setting.	

Course Code: MGT-133

Title of the Course: Tourism Products of Goa

Pre-requisites for	Nil
the Course:	
Course Objective:	To develop the competence in students to identify and analyse various tourism products of Goa. Students will also be able to reason how to establish a tourism product keeping in mind international standards
Content:	Unit I: Introduction to tourism products of Goa & Architectural Heritage of Goa Definition, Types and unique features - Tourism resources of Goa, Differentiate tourism product from other manufactured products from a marketing view point. Identify Architectural Heritage of Goa, Gather detailed knowledge on Architectural Heritage of Goa, Design Architectural Heritage as Tourism Products. Unit II: Nature based Tourism Products of Goa. Identify Nature Based Tourism Resources of Goa, Gather detailed knowledge on Nature Based Tourism Resources of Goa, Understand concept such as Eco Tourism and Sustainable Tourism, Design Nature Based Tourism Resources of Goa as Tourism products. Unit III: MICE Tourism in Goa & Rural Tourism Products of Goa Identify MICE Tourism Market of Goa, In Depth understanding of functioning of MICE Tourism market of Goa in the International Market In Depth understanding of the concept Rural Tourism, Identify Rural Tourism Products of Goa, Gather detailed knowledge on Rural Tourism
Pedagogy:	Products of Goa. Lectures/tutorials/field work/project work/viva/seminars/term papers /
	assignments / presentations / self-study/case studies etc. or a combination of some of these. Sessions shall be interactive in nature to enable peer group learning.
References/ Readings:	 S.P. Gupta, Krishna Lal and Mahua Bhattacharya, Cultural Tourism in India, Indraprastha Museum of Art and Archaeology, New Delhi, and D.K. Printworld (P) Ltd., New Delhi, 2002. Dixit, Manoj and Yadav, CharuSheela (2006): Tourism Products of India, Lucknow: Royal Publishers
Course Outcomes:	At the end of the course the student will be able to: 1. Understand the concept "Tourism Products" 2. Identify Various Tourism Products of Goa 3. Comprehend significance of Tourism Products 4. Plan and Promote Tourism Products of Goa through an Itinerary

Course Code: MGT-134

Title of the Course: Tourism Marketing

Pre-requisites	Nil	
for the		
Course:		
Course	To acquire knowledge on different marketing tools used by tourism ar	nd hospitality
Objective:	organizations for implementing marketing decisions.	
Content:	Unit I: Introduction	No of hours
	Introduction to Marketing for Hospitality and Tourism: Concept and	15 hours
	definition and its significance for the tourism industry, the basic concept	
	of need and want; demand, product, service, market, and sales. Service	
	Characteristics of Hospitality and Tourism, Defining marketing mix: the 7	
	Ps of Marketing, The Marketing Environment: Internal and external	
	factors effecting marketing.	
	Unit II: Marketing Mix Decisions	15 hours
	Product: Meaning and classification of product. Product life cycle and	
	marketing mix. Branding: concept, functions and qualities of good brand	
	name. Packaging and Labelling- concept and functions; Place; Pricing:	
	Concept, Factors affecting price of a product, Pricing strategies;	
	Promotion: Advertising, Personal selling, sales promotion, Public relation,	
	direct marketing; Distribution channel: Meaning, types and strategies.	
	Unit III: Recent Trends in Marketing	
	Digital marketing: Meaning, types, Benefits. Traditional marketing v/s	15 hours
	Digital marketing. Marketing for services: Meaning, scope and	
	importance. Green marketing, social marketing, Rural marketing,	
	Relationship marketing, Influencer marketing.	
	Legal Issues in marketing- The Consumer Protection Act, 1986; Ethical	
	issues in marketing, Consumerism and need for consumer protection.	
Pedagogy:	Lectures/ tutorials/ field work/ project work/ vocational training/viva/ se	=
	papers/assignments/ presentations/ self-study/ Case Studies etc. or a co	
	some of these. Sessions shall be interactive in nature to enable peer group	
References/	1. P. Kotler, R. John and J. Makens, Marketing for Hospitality and Tour	ism, Pearson,
Readings:	2018	
	2. P. Kotler, R. John, J. Makens and S. Balogu, Marketing for Hospitality	and Tourism,
	Pearson, 2016	
	3. Kotler, Philip. (2003). Marketing Management. Prentice Hall	
	4. Kotler, P., Armstrong, G. and Agnihotri, P. (2018). Principles of Ma	rketing (1/th
	edition) Pearson Education. Indian edition.	
	5. Kotler, P., Keller, K.L. Koshy, A. & Jha. M. (2009). Marketing Managen	ient: A South
	Asian Perspective. (Thirteenth Ed). Pearson Education, New Delhi.	Theorem
	6. Maheshwari, R.P., Jindal, Lokesh, (2011). Marketing Management Practice.	rneory and
	7. Gandhi, J.C. (1987). Marketing a Managerial Introduction. Tata McGraw	Hill.
	8. Etzel, M. J., Walker, B. J., Stanton, W. J., & Pandit, A. (2010). Marketin	ng (14th ed.).
	Mc Graw Hill.	
	9. 7. Patni, M. (2018). Digital Marketing (1st ed.). Literature house.	

Course	After completion of this course, the learners will be able to:
Outcomes:	CO 1: Explain the concepts of marketing.
	CO 2: Develop the skills to analyze marketing mix.
	CO 3: Familiarize about the current trends in marketing and discuss ethical and legal
	issues in marketing.

Course Code: MGT-142

Title of the Course: Innovation and Start-ups

Effective from AY: 20	_ _	1
Pre-requisites for	Pass in 12 th Standard in any discipline	
the Course:	Objection of the Country	
Course Objectives:	Objectives of the Course are:	
	1. To develop an entrepreneurial mind-set.	
	2. To acquaint learners with skills to develop a business model.3. To enable learners to explore funding and growth opportunities.	
Content:	Unit 1: Introduction to Startups and Entrepreneurship	No of hours
	Introduction to Entrepreneurship, Factors influencing Entrepreneurship, Characteristic of Entrepreneur; Process and Phases of Entrepreneurship, Types of Entrepreneurs, Barriers to	5 hours
	entrepreneurship, Entrepreneurship Motivation Theories, Entrepreneurship Models - Introduction to various form of business organization (sole proprietorship, partnership,	
	corporations, Limited Liability company); Skills of an Entrepreneur, Ethics and Entrepreneurship	
	Practical	20 hours
	Unit 2: Exploring Business Opportunity, Developing a Business	5 hours
	Model and Starting up	
	Exploring Business Opportunity: Self-Discovery, Environment	
	Scanning for idea generation, Problem Identification and Idea	
	Generation, Spotting Trends, Creativity and Innovation, Idea	
	Evaluation; Developing a Business Model: Team, Market	
	Understanding, Product/ Market Fit, Customer Validation,	
	Business Model Canvas Preparation, Preparation of Business	
	model and Business Plan; Translating Business Model into Startup: Business Planning (Finance, HR, Marketing, Distribution,	
	Production Plan, Networking), Obtaining Business Licenses,	
	Applicability of Regulations	
	Practical	20 hours
	Unit 3: Startup Growth and Expansion	5 hours
	Growth Opportunities, Funding Aspects of Entrepreneurship for	3 1.0013
	Growth, Retention & Expansion Strategies, Expansion model, Maximizing Profits, Exit strategies for entrepreneurs; Funding Agencies both private and government aided, types of fundings: Debt Funding, Bootstrap, Seed, Series A; Organizational Assistance by government for startup and various policies; Incubation Centres – role, support and mentorship, prototyping	
	and stakeholder connects, startup scaling.	
	Practical	20 hours
Pedagogy:	Lectures/ tutorials/laboratory work/ field work/ outreach activities/ project work vocational training/viva/ seminars/ term papers/assignments/ presentations self-study/ Case Studies etc. or a combination of some of these. Sessions shall b interactive in nature to enable peer group learning.	
References/	1. Ramachandran, K. (2008). Entrepreneurship Development, McGraw Hill	
Readings:	2. Katz, J., & Green, R. (2020). Entrepreneurial Small Business (6th Ed	l.), McGraw
	Hill	

	3. Byrd, M. J., & Megginson, L. C. (2012). Small Business Management an
	Entrepreneur's Guidebook (7th Ed.), McGraw Hill
	4. Fayolle, A., & Lyon, E. M. (2007) Entrepreneurship and new value creation: The
	Dynamic of the Entrepreneurial Process. Cambridge University Press.
	5. Hougaard S. (2005) The Business Idea: The Early Stages of Entrepreneurship.
	Springer
	6. Lowe, R., & Mariott, S. (2006) Enterprise: Entrepreneurship & Innovation.
	Butterworth Heinemann
	7. Dana, L. (2013). World Encyclopedia of Entrepreneurship, Edward Elgar.
	8. Akhouri, M. M. P., & Mishra, S. P. Udyamita (in Hindi) MMP. By National
	Institute for Entrepreneurship and Small Business Development (NIESBUD), NSIC-
	PATC Campus, Okhla
Course Outcomes:	After completion of this course, the learners will be able to:
	CO 1: Develop an entrepreneurial mind-set by learning key skills.
	CO 2: Create and validate a business model and business plan.
	CO 3: Explore funding and growth opportunities.

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